



MONIQUE SASSON

Nationality: Italian, American

Languages: Italian & English (fluent) French
(conversational)



Monique Sasson is an experienced international arbitrator with over thirty years of expertise in analysing and resolving complex cross-border disputes. She is dually qualified as an Italian *avvocato*, an English solicitor, and a New York attorney. Her distinguished academic background includes a Ph.D. in International Law from Cambridge University.

Before establishing herself as an independent arbitrator, Monique practiced at major international law firms in London and Rome and served as a litigation lawyer at Morgan Stanley in New York. She is a founding partner of DeliSasson and was previously Of Counsel at Macchi di Cellere Gangemi.

Monique as arbitrator, has sat in numerous proceedings under ICC and other institutional rules. Her sectoral experience spans energy, construction, financial instruments, corporate and commercial disputes, and public international law. She has also served as an expert witness, notably in *CEAC v. Montenegro* (ICSID Case No. ARB/14/8), where she testified on international law before a prominent investment treaty tribunal.

Monique has published extensively and is the author of *Substantive Law in Investment Arbitration* (Kluwer, 2017, 2nd edition). She is listed as an arbitrator with Arbitra and regularly appointed in high-stakes international matters.

Sector Expertise

- Energy, Oil & Gas
- Mergers, Acquisitions & Shareholder Disputes
- Commercial Dispute Resolution
- Construction, Engineering & Infrastructure
- Investment Treaty Disputes
- Banking, Finance & Fintech

Energy, Oil & Gas

Monique was involved in several disputes concerning Energy, Oil and Gas and, by way of example, expropriation of energy assets and sale and purchase of a gas liquefaction unit. She has advised on the enforcement of an award concerning a production sharing agreement as well as renewables (including solar) in the context of both commercial and investment arbitration. In particular, Monique was counsel in an arbitration concerning the solar power industry in southern Italy.

Mergers, Acquisitions & Shareholder Disputes

Monique acted in shareholders' disputes arising from misrepresentation rendered during mergers and acquisitions, disputes involving minority shareholders and breach of joint venture agreements.

Construction, Engineering & Infrastructure

Monique has extensive experience in high-value, complex infrastructure arbitrations, particularly arising from FIDIC contracts. As arbitrator, by way of example, she chaired an ICC tribunal in a case under Dutch law involving the construction of a power plant and disputes concerning fiber optic cable networks and hydroelectric facilities. The tribunal's lengthy award was confirmed by the Dutch courts. Monique is currently sitting as sole arbitrator in an ICC case (under Israeli law) involving the construction of a solar power plant. She also has experience as counsel in FIDIC contract disputes under English law. Monique is a frequent speaker at international conferences on FIDIC contracts and infrastructure arbitrations.

Investment Treaty Disputes

Monique has been involved in several investment treaty disputes (ICSID and UNCITRAL). She also advised several companies on the viability of investment disputes. She testified as an expert in public international law in Central European Aluminium Company (CEAC) v. Montenegro, (ICSID Case No. ARB/14/8).

Banking, Finance & Fintech

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Monique acted in several disputes arising from mergers and acquisitions, to tracing assets in the context of white collar crimes, and in proceedings related to worldwide bankruptcies.

Experience

Arbitration

- Tribunal President in an ICC case related to a shareholders' agreement under Romanian Law (seat Bucharest).
- Emergency Arbitrator in an ICC case related to a Warranty Guarantee under English Law (seat Geneva).
- Sole Arbitrator in a LCIA case in the financial sector under English Law (seat London). Pending.
- Sole Arbitrator in an ICC construction case under Israeli Law (seat Tel Aviv). Pending.
- Sole Arbitrator in a Finland Arbitration Institute shareholders' dispute under Finnish Law (seat Helsinki). Award issued 2024.
- Sole Arbitrator in an ICC Arbitration concerning breach of contract under English law (seat London). Award by Consent 2023.
- Co-Arbitrator in an ICC arbitration concerning breach of representations and warranties under English Law (seat Geneva). Partial Award issued 2023.
- Tribunal President CAM (Milan Chamber of Commerce) concerning breach of contract under Italian Law (seat Milan). Award issued 2023.
- Tribunal President in an ICC construction FIDIC project under Dutch Law (seat Amsterdam). Award issued 2022.
- Acting as arbitrator in several arbitrations under the Arbitration Act 1996. Awards issued 2021-2022.
- Sole Arbitrator in an ICC Arbitration concerning breach of sale agreement under Swiss Law (seat Geneva). Award issued in 2021.
- Representing a major U.S. oil and gas company in an ICC arbitration arising from an M&A dispute (Italian Law, Rome seat).
- Advising a major U.K. oil and gas company in an enforcement of an arbitration award in the Italian courts.
- Representing an Israeli company in an ICC arbitration against a Swiss supplier (English Law, London seat).
- Representing a Korean Company in an LCIA arbitration arising from a joint venture dispute (Ukrainian Law, London seat).
- Representing Vodafone in an LCIA arbitration against a Spanish company concerning a violation of a merger undertaking (E.U. Law, London seat).
- Representing Standard Chartered Bank in an ICC arbitration against a Lebanese company concerning breach of a sale and purchase agreement (French Law, Lausanne seat).
- Representing a French company against a U.S. distributor in an LCIA arbitration (UNIDROIT, London seat).
- Representing a U.S. oil and gas company in an ad hoc arbitration against a Chinese subcontractor (English Law, London seat).
- Advising on the applicability of Bilateral Investment Treaties and the European Convention of Human Rights.

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- Advising a major financial institution on a multi-jurisdictional dispute arising out of the insolvency of a major Italian company.

Mediation

- Commercial engineering dispute between an Italian manufacturer and its US distributor.
- Commercial dispute concerning waste facility construction between two US companies.

Counsel

- Advising and representing companies in the High Court, London: *IFAD v Jazaheri* (fraud) (Chancery); *ISC Technologies v Hartley* (fraud) (Chancery); *Banca Carige v Banco Central de Cuba and Banco Nacional de Cuba* (State immunity) (Chancery); and *ESEIL & RIL v Mitchell* (shareholders/directors dispute) (Chancery).
- Advising and representing companies before Italian Courts of First Instance and Courts of Appeal concerning mortgages and foreign exchange issues.

Expert Witness

- Central European Aluminium Company (CEAC) v. Montenegro, (ICSID Case No. ARB/14/8)

Academic & Professional Qualifications

Academic

- 2009 - Ph.D., International Law, Cambridge University, England
- 2006 - LLM (Merit), University of London (Queen Mary College)
- 1994 - Istituto Arturo Carlo Jemolo, scholarship, postgraduate course to prepare for the careers of Judge and Attorney
- 1993 - Graduated magna cum laude in Law, Guido Carli L.U.I.S.S. (Rome, Italy), Faculty of Law, (thesis in Bankruptcy Law: "Insolvency of Corporate Groups")

Bar Admissions

- Rome, Italy (1997)
- England and Wales, Solicitor, Senior Courts of England and Wales (2001)
- England and Wales, Solicitor Advocate (Higher Rights of Audience) (2004)
- New York, U.S. (2012)
- Milan, Italy (2018)

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Professional Associations & Recognitions

Memberships

- Financial Market Law Committee's Working Group on the proposed Rome I Regulation
- New York City Bar Arbitration Committee (NYCBA)
- Italian Association for Arbitration (AIA)
- London Court of International Arbitration (LCIA)
- Hong Kong International Arbitration Centre – List of Arbitrators (HKIAC)
- Institute for Transnational Arbitration (ITA) – Executive Committee.
- International Centre for Appropriate Dispute Resolution Prevention (ICADRP)

Current Positions

- 2026 – present Scholar-in-Residence, Center for Transnational Litigation, New York University School of Law
- 2023 – present Partner, DeliSasson, Milan, Italy
- 2022 - present Independent Arbitrator, Arbitra, London, Washington D.C.
- 2012 - present Co-Managing Editor: Arbitration Report (Institute for Transnational Arbitration) and World Trade and Arbitration Materials

Previous Positions

- 2020 – 2022 Of Counsel, D|R Arbitration & Litigation, Milan, Italy
- 2018 – 2020 Of Counsel, Macchi di Cellere Gangemi, Milan, Italy
- 2013 – 2020 Adjunct Lecturer, Washington College of Law, American University (Washington, D.C.); "Introductory Course on International Commercial Arbitration"
- July 2014-March 2015 Fixed-term contract, Morgan Stanley Incorporated's New York City office, Legal & Compliance/Litigation Unit
- March 2014 Scholar-in-Residence, Center for Transnational Litigation, New York University School of Law
- 2000-2005 Litigation/Arbitration associate, Herbert Smith-London
- Extensive experience in High Court litigation, transnational litigation, and international arbitration cases. Representative matters included acting for major banks in the High Court as well as in multi-jurisdictional litigation arising out of one of the largest company insolvencies in Europe. In international arbitration, acted for Israeli, USA, Korean and English companies in ICC and LCIA proceedings
- 1995-2000 Associate at Studio Legale Chiomenti, Rome. Advocacy before Courts of First instance and Courts of Appeal in Italy
- 1993 Stagiare in Legal Department of Alenia Spa, Rome, Company law; Mergers & Acquisitions and Bankruptcy Law
- 1993 Trainee, 'Studio Legale Tributario Internazionale' Puoti, Rossi Ragazzi e Giardina, under the supervision of Prof. Andrea Giardina, University of Rome "La Sapienza"

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- 1992 Stagiare in Legal Department of Finmeccanica Spa, in Rome

Publications, Articles & Thought Leadership

Publications

- “Is There A Usable “Civil Law Approach” To Document Production In International Arbitration?”, in *Diritto del Commercio Internazionale*, 2023, Issue 4.
- “Mandatory Law in International Commercial and Investment Treaty Arbitration”, in Kroll, Ferrari, eds., *Cambridge Compendium of International Commercial and Investment Arbitration* (Cambridge), 2023.
- Special Editor, with R. Alford and C. Baltag, *Journal of International Arbitration*, Issue on Empirical Analysis of Kluwer Database, 2022, No. 39-3, 2022.
- “Empirical Analysis of National Court Enforcement of International Commercial Arbitration Awards” co-authored with R. Alford, C. Baltag and M. Hall, in *Journal of International Arbitration*, Special Issue, 2022, No. 39-3, 2022.
- “Public Policy in International Commercial Arbitration”, in *Journal of International Arbitration*, Special Issue, 2022, No. 39-3, 2022.
- “Institution Rules”, co-authored with L. Shore, in Happ and Wilske, eds., *ICSID Arbitration Rules 2020 – An Article-by-Article Commentary* (Beck), 2022.
- “Arbitration in the United States under the Federal Arbitration Act”, co-authored with L. Shore, in Mantucci ed., Volume XI of *Trattato di Diritto dell’Arbitrato* (Edizioni Scientifiche Italiane), 2022.
- “Inherent Power of Arbitrators to Exclude Counsel?”, Chapter 3 in Ferrari and Rosenfeld, eds., *Inherent Powers of Arbitrators* (Juris), 2019.
- “Procedure in Investment Arbitration”; “Historical and Policy Background to the Development of Bilateral and Multilateral Investment Treaties The Common and Distinctive Features of the Principal Investment Instruments”; and “Treaty Arbitration: the Notion of ‘Investment’” -- Chapters in Ferrari and King, eds., *International Investment Arbitration in a Nutshell* (West), 2019.
- *Substantive Law in Investment Treaty Arbitration: The Unsettled Relationship of International and Municipal Law* (Kluwer Law International, second edition), 2017.
- “The Applicable Law and the ICSID Convention”, Chapter 10 in Baltag, ed., *ICSID Convention after 50 Years, Unsettled Issues* (Kluwer), pp.273-300, 2017.
- “Court Review of Arbitral Tribunals’ Jurisdictional Decisions”, in *NYSBA, New York Dispute Resolution Lawyer*, Spring 2016, Vol. 9, No. 1 pp. 54-57, 2016.
- “Investment Arbitration: Procedure,” Chapter 11 (III) in *International Investment Law*, M. Bungenberg, J. Griebel, S. Hobe, A. Reinisch, eds. (C.H. Beck-Hart-Nomos), pp. 1288-1372, 2015.
- Review: *The History of ICSID* by Antonio Parra, *American Journal of International Law*, Vol. 107, No 4, October 2013, pp. 980-984, 2013.
- *Substantive Law in Investment Treaty Arbitration: The Unsettled Relationship of International and Municipal Law* (Kluwer Law International, first edition), 2010.
- “The Recent ‘Reform’ of the Italian Civil Procedure Chapter on Arbitration”, in *International Arbitration Law Review*, 2007, No. 1, pp. 1-6, 2007.

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- “MultiParty Arbitration”, with Mary Woollett, in Stockholm Arbitration Report, 2002, No. 1, pp. 1-20, 2002.
- “I contratti di swap: ancora sui poteri di rappresentanza degli operatori”, in Rivista dell’Arbitrato, 1999, No. 2, pp 335-356, 1999

Recent Speaking Engagements

- Presenter, Damages 2026, GAR Live: Valuation without a playbook: damages in emerging industries.
- Presenter, December 2025, GAR Live: Women in Arbitration 2025, GAR Live market practice: fragmentation of the international arbitration market.
- Presenter, November 2025, Arbit, Italian Forum for Arbitration and ADR, “When Merits Meet Procedure”, The Impact of Substantive law on Procedural Aspects.
- Presenter, September 2025, Toolkit for Arbitral Award Writing, IBA Arb40 Subcommittee with the Swedish Women in Arbitration Network and Young Arbitrators Sweden.
- Presenter, May 2025, Milan Investment Arbitration Pre-Moot 2025, seminar on “Public Power Doctrine and Damage Quantification”.
- Moderator, March 2025, ICC SIA QMUL Annual Joint Symposium of Arbitrators, seminar on “What law, if any, do international arbitrators apply when adjudicating disputes?”.
- Panel Presenter, March 2025, 3rd ITA Conference on International Arbitration in the Mining Sector, seminar on “Playing by the Rules: Applicable Law in Arbitrations Involving Critical Minerals”.
- Panel Presenter, December 2024, Conference on EU Energy Law and Policy of the Hellenic Energy Regulation Institute, live webinar on “Set Aside in Stockholm, but Possibly Viable in the United States: the Fate of Two ECT Awards”.
- Panel Presenter, November 2024, ABA International Law Section Fall Conference, seminar on “The Users’ View: Is London Still a Hub for International Disputes after Brexit?”.
- Moderator, November 2024, ITA Arbitration Report Roundtable, live webinar via zoom, on “The Reasoning of Arbitral Awards and the Right to a Fair Hearing in International Arbitration”.
- Panel Presenter, November 2024, Society of Construction Law Astra, Milan Conference, seminar on “How Do Common vs Civil Law Jurisdictions Deal With Good Faith, Force Majeure and LADs?”.
- Panel Presenter, November 2024, SCC Arbitration Institute, seminar on Security for Costs in International Arbitration.
- Panel Presenter, June 2024, CILS Salzburg Arbitration Symposium, seminar on “Is Fact Witness in Trouble”.
- Panel Presenter, June 2024, Bucharest Arbitration Day 2024, seminar on enforcement of arbitral awards.
- Panel Presenter and Moderator, June 2024, LIDW24, International Arbitration Day, Europe Session.
- Panel Commentator, May 2024, 2024 Dispute Resolution in M&A Transaction, Warsaw, session on price adjustments in M&A arbitrations.
- Panel Presenter, March 2023, Center for Transnational Litigation, Arbitration and Commercial Law , seminar on “Empirical Data on Annulment of International Awards: what to learn from it? ArbDossier.com and Beyond”.
- Panel Presenter, February 2023, Centre for Commercial Law Studies, QMUL, Co-Curricula seminar on “Document Production in International Arbitration”.
- CIArb Virtual Diploma in International Arbitration: Lecture on Identifying Issues for Determination, Reasoning and Decision Making, Structure of the Award, Form and Checklist and Drafting the

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- Dispositive (e-learning, September 2021, May 2022, September 2022).
- Moderator, March 2022, ITA Arbitration Report Roundtable, live webinar via zoom, on “Revisiting the Scope of Public Policy in International Arbitration – views from Germany, Mexico, Turkey and USA”.
 - Moderator, April 2021, live webinar via zoom, on “The EU-UK Trade and Cooperation Agreement and its Implications for Investor-State Dispute Settlement”.
 - Panel Presenter, March 2021, ICC Italia Brexit Webinar Series on “Legge Applicabile al Contratto e Foro Competente”.
 - Moderator, October 2020, First ITA Reporters Roundtable, live webinar via zoom on “Confidentiality, Validity of Arbitration Agreements, Non-Signatories and Enforcement of Set Aside Awards in Courts in France, People’s Republic of China, Canada, Chile, Egypt and Hong Kong”.
 - Panel presenter, March 2018, 15th Annual Generations in Arbitration Conference, Vienna, on “The Emergence of Human Rights Protection in Investment Treaty Arbitration”.
 - Panel debater, March 2018, Annual Conference of the German American Lawyers' Association (Deutsch-Amerikanische Juristenvereinigung, "DAJV"), Frankfurt, on "Investment Arbitration, TTIP and NAFTA after the US/German Elections: Perspectives from Both Sides of the Atlantic in Times of Turmoil".
 - Panel presenter, February 2018, AIA-CAM-ILA Conference on Soft Law In International Commercial Arbitration, Rome, on “IBA Guidelines on Conflicts of Interest in International Arbitration and Disclosure of Third Party Funders”.
 - Panel presenter, February 2018, Third EFILA Annual Conference, conference on Parallel States’ Obligations In Investment Arbitration, London, on “Applicable Law in Investment Arbitration: Human Rights and Environment”.
 - Panel debater, December 2017, CIArb YMG Conference, Investment Arbitration Panel, Paris, on “Towards a Uniform procedure in Investment Arbitration Disputes”.
 - Panel presenter, November 2017, NYU-SciencesPo conference on Inherent Powers in International Adjudication, Paris, on “Inherent Power of Arbitrators to Exclude Counsel”
 - Delivered the March 2014 NYU Transnational Litigation Conference lecture on "Jurisdiction and Admissibility in International Arbitration";
 - Panel presenter, February 2014, Institute for Transnational Arbitration ("ITA") Conference, Houston, Texas, debate on "Inherent Powers and Human Rights in Investment Arbitration"; and
 - Panel debater, October 2012, ICSID-ICC-AAA Colloquium, Washington, D.C., on "Dissenting Opinions in International Arbitration."

Directories & Client Quotes

Monique Sasson has been recognised in Global Arbitration Review – Who’s Who Legal 2022, 2023, 2024, 2025 for International Arbitration.

Monique has also been recognised by Lexology as Highly Recommended in Arbitration.

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